



University of Montana
BIENNIAL BUDGET REQUEST
1967-1969





University of Montana
BIENNIAL BUDGET REQUEST
1967-1969





UNIVERSITY OF MONTANA
MISSOULA 59801 PHONE 243-0211

January 17, 1967

TO: The Montana Legislators
State Capitol Building
Helena, Montana

In presenting a proposed biennial budget, at the University we do so with the belief that we are completely objective and advise you of our present day needs in the best interests of our youth.

Today the young people of Montana are confined to our state's public higher educational opportunities more than ever before. Unless they rank academically high in their graduating class, in most cases they cannot go elsewhere. Good citizens are not confined to the unusually academically gifted. We have an obligation to our Montana young folks -- we must offer a high quality program so that they may meet the challenge of the modern age. This is their right and our responsibility.

We urge you to seriously consider our mutual task, that being to provide for young Montanans the opportunity they deserve. With your help we will do our best for our sons and daughters.

Sincerely,

Robert T. Pantzer
President
University of Montana

RTP:ke

MONTANA UNIVERSITY SYSTEM

Approved by Board of Regents

Biennial Comparisons

In Millions of \$

<u>ENROLLMENT*</u> (AYFTE)	<u>'61 - '63</u>	<u>'63 - '65</u>	<u>'65 - '67</u>	<u>'67 - '69</u>
In thousands	23.8	27.4	33.9	40.2
<u>PROGRAM</u>				
Res. Instruct.	\$23.52	\$28.63	\$36.41	\$51.37
Activities (Educ. Dept.)	.30	.38	.74	1.25
Org. Research	3.98	4.81	6.52	8.08
Ext. & Pub. Ser.	2.42	2.86	3.48	4.29
<u>FINANCING</u>				
Fees	\$ 4.19	\$ 5.15	\$ 8.86	\$ 9.69
State	21.01	26.24	31.29	47.91
Federal	2.69	2.94	4.61	5.20
Other	2.33	2.35	2.39	2.20
TOTAL	\$30.22	\$36.68	\$47.15	\$65.00

 *Estimated on basis of November 1 net and relationship now existing between
 November 1 net and academic year FTE

 U of M BUDGETS 1965 - 67
 And Requests 1967 - 69
 Approved by Board of Regents
 \$ in Thousands

	<u>'65 - '66</u>	<u>'66 - '67</u>	<u>'67 - '68</u>	<u>'68 - '69</u>
	<u>Actual</u>	<u>Anticipated</u>	<u>Request</u>	<u>Request</u>
<u>PROGRAM</u>				
I. RESIDENT INST.				
Acad. yr. FTE Students	<u>5,696</u>	<u>5,871</u>	<u>6,520</u>	<u>6,978</u>
Budget	\$6,372	\$6,965	\$8,594	\$ 9,625
II. ORGANIZED ACTIVITIES				
Related to Educ. Dept.	\$ 26	\$ 28	\$ 34	\$ 40
III. ORG. RESEARCH	170	180	229	271
IV. EXTENSION & PUB SER	57	71	88	114
TOTAL	\$6,625	\$7,244	\$8,945	\$10,050

Revised November, 1966
Form 50 69

MONTANA UNIVERSITY SYSTEM
SUMMARY OF EDUCATIONAL & GENERAL EXPENDITURES

Unit	University of Montana	1965 Biennium		1967 Biennium		1969 Biennium	
Located at	Missoula, Montana	Expended 1964	Expended 1965	Expended 1966	Anticipated 1967	Plan 1968	Plan 1969
<u>Employees & Student F.T.E.</u>							
	Academic & Professional	342.71	361.45	380.88	411.00	473.29	504.48
	Non-Academic Personnel	272.25	297.30	311.59	333.95	366.95	404.95
	Total Employees F.T.E.	614.96	658.75	692.47	744.95	840.24	909.43
	Student F.T.E.	4,642	4,991	5,696	5,871	6,520	6,978
<u>Expenditures by Program</u>							
I.	Resident Instruction	5,136,149	5,645,067	6,372,067	6,964,601	8,594,235	9,625,045
II.	Activities Relating to Educational Departments	22,626	17,204	26,354	28,815	34,000	39,550
III.	Organized Research	117,062	153,833	169,966	179,625	228,530	270,550
IV.	Extension & Public Service	49,127	55,661	56,586	70,902	88,544	114,960
TOTAL EXPENDITURES BY PROGRAM		5,324,964	5,871,765	6,624,973	7,243,943	8,945,309	10,050,105
<u>Expenditures by Object</u>							
	Personal Services	4,134,932	4,669,685	5,241,437	5,908,813	7,164,538	8,051,697
	Operation	620,016	689,861	755,176	805,460	952,706	1,070,144
	Fixed Assets	570,016	512,219	628,360	529,670	828,065	928,264
TOTAL EXPENDITURES BY OBJECT		5,324,964	5,871,765	6,624,973	7,243,943	8,945,309	10,050,105
<u>Financing</u>							
	Student Fees & Other Collections	1,067,824	1,107,030	1,737,081	1,845,604	1,726,021	1,845,670
	State Funds	4,189,346	4,683,099	4,734,016	5,295,909	7,108,463	8,072,110
	Federal Funds	47,561	53,259	90,921	62,855	70,000	90,000
	Other Income	20,233	28,377	62,955	39,575	40,825	42,325
TOTAL FINANCING		5,324,964	5,871,765	6,624,973	7,243,943	8,945,309	10,050,105

Revised November 1966
Form 52 - 69

MONTANA UNIVERSITY SYSTEM
DETAIL OF PROGRAM EXPENDITURES

Unit Program	University of Montana Resident Instruction Number 1	1965 Biennium		1967 Biennium		1969 Biennium	
		Expended 1964	Expended 1965	Expended 1966	Anticipated 1967	Plan 1968	Plan 1969
<u>Employees F.T.E.</u>							
	Academic & Professional	330.59	347.74	368.57	396.84	457.93	503.12
	Non-Academic Personnel	253.85	282.74	294.24	319.26	347.76	384.26
Total Personal Services		\$3,990,855	\$4,499,452	\$5,058,427	\$5,709,721	\$6,911,047	\$7,741,561
Total Operating Supplies & Expense		578,582	646,128	714,910	750,210	881,423	985,670
Total Fixed Assets		566,712	499,487	598,730	504,670	801,765	897,814
TOTAL EXPENDITURES BY PROGRAM		\$5,136,149	\$5,645,067	\$6,372,067	\$6,964,601	\$8,594,235	\$9,625,045

Revised November 1966
Form 52 - 69

MONTANA UNIVERSITY SYSTEM
DETAIL OF PROGRAM EXPENDITURES

Unit	University of Montana	1965 Biennium		1967 Biennium		1969 Biennium	
Program	Organized Research	Expended	Expended	Expended	Anticipated	Plan	Plan
	Number III	1964	1965	1867	1967	1968	1969
Employees F.T.E.							
	Academic & Professional	7.79	9.21	7.81	8.26	9.46	10.46
	Non-Academic Personnel	9.11	9.86	11.87	11.29	14.29	16.29
Expenditures by Function							
1.	Bur of Bus & Econ Research	\$ 32,864	\$ 39,085	\$ 44,141	\$ 47,500	\$ 62,360	\$ 79,500
2.	Bureau of Government			5,000	7,500	9,650	12,850
3.	Forestry Research	84,198	114,748	120,825	124,625	156,520	178,200
TOTAL EXPENDITURES BY FUNCTION		\$117,062	\$153,833	\$169,966	\$179,625	\$228,530	\$270,550
Total Personal Services		\$ 97,017	\$119,206	\$127,979	\$130,025	\$168,575	\$200,575
Total Operating Supplies & Expense		16,742	21,922	19,167	29,600	35,955	43,475
Total Fixed Assets		3,303	12,705	22,820	20,000	24,000	26,500
TOTAL EXPENDITURES BY PROGRAM		\$117,062	\$153,833	\$169,966	\$179,625	\$228,530	\$270,550

BUDGET REQUEST GUIDELINES

(University of Montana, 1967-69 Biennium)

The following considerations were involved in the preparation of the biennial request, which were approved by the Council of Presidents of the Montana University System and the Board of Regents.

1. Personnel costs (salaries and wages and employee benefits) involve 80% of the total. The remaining 20% is for supplies and equipment items.
2. A Student-Faculty Academic Year Ratio of 17 to 1 is used. This is deemed to be comparable to other institutions of the same type. A ratio of 15.5 to 1 was the original plan, but was changed after consideration was made of the amount of funds which would be necessary.
3. Salary averages are comparable to the Rocky Mountain schools which have been used for comparison over a period of years. The increase in wages is at the same rate as the average of the last four years.
4. A staffing pattern for the institution is 31% professors, 24% associate professors, 30% assistant professors, and 15% instructors. This pattern is used for budget purposes though actually the percentage of professors and associate professors is greater than the pattern mentioned.
5. Other professional personnel and supporting staff (stenographers, clerks, etc.) are increased at the ratio of enrollment increases projected for the biennium. Salary increases for such personnel are at 5% each year.
6. Summer Session Staff is increased by 10% in number each year, with salary increases at 5% each year. Virtually all of the teaching staff of the University is on an academic year contract. A much smaller number are hired for Summer Session teaching than during the academic year. This reduces the cost to the institution, since hiring on a 12-month contract would raise salary amounts and the number of academic staff needs are appreciably less in the Summer. This is in accordance with the policy of the Board of Regents.

ROCKY MOUNTAIN UNIVERSITY SALARIES - - ACTUAL AND PROJECTED

The Board of Regents in 1960 requested use of salaries at Rocky Mountain Universities as a guide to salary levels for the University of Montana, Montana State University and Montana College of Mineral Science and Technology in budget planning sessions. Salaries at Eastern Montana College, Western Montana College and Northern Montana College were based on a percentage of these.

ACADEMIC YEAR SALARY PROJECTIONS TEN ROCKY MOUNTAIN INSTITUTIONS* AVERAGE

YEAR	PROF.		ASSOC. PROF.		ASST. PROF.		INSTR.	
	\$	% Change	\$	% Change	\$	% Change	\$	% Change
1961-62	\$ 10,204	- - -	\$ 8,178	- - -	\$ 6,979	- - -	\$ 5,628	- - -
1962-63	11,073	8.5	8,709	6.5	7,355	5.4	5,850	3.9
1963-64	11,624	5.0	9,133	4.9	7,655	4.1	6,114	4.5
1964-65	12,185	4.8	9,575	4.8	8,041	5.0	6,535	6.9
1965-66	12,968	6.4	10,101	5.5	8,483	5.5	6,727	2.9
<u>PROJECTED on Average % of Raise for Previous Four Years</u>								
1966-67	13,772	6.2	10,646	5.4	8,907	5.0	7,036	4.6
1967-68	14,626	6.2	11,221	5.4	9,352	5.0	7,360	4.6
1968-69	15,533	6.2	11,827	5.4	9,820	5.0	7,699	4.6

ASSUMPTION: Salary increases will be at the same rate as the average of the last four raises.

*SCHOOLS USED: University of Idaho, University of Arizona, University of Nevada, University of Wyoming, University of Colorado, University of New Mexico, University of Utah, Colorado State University, New Mexico State University, Utah State University.

Academic year salaries are converted to annual salaries on ratios approved by the Regents. For example, the salary on the Montana twelve-month contract with eighth quarter leave is computed by multiplying the academic year salary by 1.11 to reflect the longer period of employment. These average salaries furnish the basis for budget development and represent average goals.

Individual salaries are based on performance, supply-demand problems, years at the rank and future potential.

The 1966-67 Idaho Salary Study was received December 8 and comparisons are possible on projections and actual salaries for the academic year.

	<u>Prof.</u>	<u>Assoc.</u>	<u>Asst.</u>	<u>Instr.</u>
Projected Rocky Mt. Inst.	\$13,772	\$10,646	\$8,907	\$7,036
Actual Rocky Mt. Inst.	13,688	10,686	8,963	7,032
Actual U of M	13,679	10,447	8,757	7,322

UNIVERSITY OF MONTANA ENROLLMENT ESTIMATES
(In a difficult estimating period)

	November 1 net					
	<u>'65-66</u>	<u>'66-67</u>	<u>'67-68</u>	<u>'68-69</u>	<u>'69-70</u>	<u>'70-71</u>
Executive Secretary 11/21/63	4,973	- - -	5,588	- - -	5,827	- - -
Executive Secretary 4/28/64	5,133	5,515	5,879	6,170	6,285	6,493
Budget Book January 1965	5,537	6,021	- - -	- - -	- - -	- - -
ACTUAL	5,866	5,986	- - -	- - -	- - -	- - -
Executive Secretary 1/13/66	- - -	6,470	7,180	7,690	7,910	8,200
Executive Secretary 6/8/66	- - -	6,460	7,175	7,678	7,939	8,192
Reduced 11/1/66 by % of error in June 1966 estimate	- - -	5,986	6,723	7,194	7,439	7,676
Academic year FTE (budget basis)	5,696	5,871	6,520	6,978	- - -	- - -

Budget proposals are now based on Academic Year Full-Time Equivalents which represent actual production; the relationship to November 1 net varies by institution. At U of M they are about equal.

Problems in estimating at this time include:

1. Level of draft calls and enlistments for Viet Nam
2. Ease of getting high pay jobs
3. Rapid growth of community colleges
4. Establishment of new programs at other units
5. Tight money for loans

THE BUILDING PROGRAM

Work during the past several years has brought about a long-term building program covering the decade until 1975. Analysis of present needs and those of the future has involved extensive, serious effort at the University of Montana. The needs are based upon enrollment projections and in accordance with standards adopted by the Board of Regents relating to space requirements. Also, the University has adopted a long-term campus plan to insure the most favorable use of space in the construction of future facilities.

The "Capital Construction Budget" book, now in the hands of legislators, presents the details of the proposed building program. Section III, pages 5 through 7 of that document, sets forth the priorities established by the University of Montana. Pages 8 through 15 present reasonable detail as to each project. Legislators are urged to review this material.

It is to be noted that the Governor's recommendations in the forepart of the book do not follow closely the University priorities. It is understood that in "fitting in" the expected funding requirements, personnel of the State Controller's Office arbitrarily made choices for the Governor's recommendations for all state institutions. This is understandable but is a matter of keen concern to the University administration. More close adherence to the University's priorities seems to be very necessary for the welfare of the University and the state.

University administrators are willing and anxious to review this matter with the appropriate committees and interested individual legislators. This matter is so extremely important to the mission of the school that it should not be hastily overlooked.

