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PSC 463.01: Development Administration

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Course Description & Objectives

The course explores key issues of sustainable development and development management as well as the roles of local and national public administrators, NGOs, and donors. Development Administration focuses on the fundamental challenge of how to enhance living conditions in contexts characterized by scarce material resources. Agriculture, natural resources and the environment, health, education, housing/transportation, and the special training needs of refugees will be considered. In addition to building a conceptual and knowledge base regarding the challenges of social, economic, and political change at national and community levels, PSc 463 also involves simulated experience and other practical exercises aimed at preparing students with valuable skills for field assignments in non-Western contexts – including needs and capabilities assessment, gender-framework analysis, project selection, development planning and budgeting, action training, and project evaluation.

Required:
Coursepack at UC Bookstore

Optional:
Peter Koehn and Olatunde Ojo (editors), Making Aid Work: Innovative Approaches for Africa at the Turn of the Century, University Press of America, 1999.

Course Outline and Assignments

Sept. 3, 5
I. Concepts: Human Development, Underdevelopment, Sustainable Development, Development Administration, Development Mgt., Transnational Competence

1. Staudt, “Development” (pp. 11-30)

Sept. 10
II. Goals: An Agenda for Development Management


Sept. 12, 17
III. The Development Context

A. Public Administrators and Public-policy Making

2. Peter Koehn, *Public Policy and Administration in Africa* (1990), Chapter 8
5. “A 30% Budget Cut in the Ministry of Health” role play (Staudt, p. 78)

Sept. 19

**B. The Impact of Culture on Development Management**


Sept. 24

**C. NGOs: Participation, Governance, and Civil Society**

1. Staudt, “NGOs” (pp. 173-186)
3. Anderson and Woodrow, pp. 35-38.

Sept. 26

**Individual Essay due**

Sept. 26

**D. Decentralization and Community Empowerment**

3. Alf Ronnby, “Mobilizing the Local Community” (1998)

Oct. 1

**Wajjo case – group preparation**

Robinson & Stiedl, “Decentralization of Road Administration” (2001)
IV. Capacity Building for Sustainable Development

Oct. 3, 8

A. Institutional Capacity and Popular Support


Oct. 10

Wajjo case: group presentations

Oct. 15

B. Privatization, Infrastructure, and Entrepreneurship

4. Paul Cook and Martin Minogue, “Waiting for Privatization in Developing Countries: Towards the Integration of Economic and Non-economic Explanations” (1990)

Oct. 17

C. Information Technology

3. “Annan Urges High-Tech Aid for Poor Countries” (2000)

Oct. 17

D. Development Communication


Oct. 22

E. Management Training and Human-resource Development

2. Oakley, pp. 229-237.

V. Critical Development Sectors and Issues

Oct. 24
A. Agriculture
B. Natural Resources and the Environment
C. Health
D. Refugee and Returnee Assistance and Development
E. Housing & Transportation

VI. Development Processes

Oct. 29
A. Data Collection

Oct. 31
Individual project preparation

Nov. 7
Video

Nov. 12
B. Needs Assessment and Appraisal Methods

Nov. 14
C. Project Initiation, Preparation/Design, and Selection
1. Staudt, “Project/Program Selection” (pp. 103-108).
2. Anderson and Woodrow, pp. 52-68.
3. “Street Kids of Ciudad Juarez” role play (S, pp. 84-85).

Nov. 14
D. Development Planning and Budgeting
1. Koehn, Public Policy and Administration in Africa, Chapter 6
Nov. 19  Individual Project Meetings

Nov. 21  E. Project Implementation

1. Staudt, pp. 98-99
2. Oakley, pp. 210-229.
3. John Ickis, “Profile of a Permanent Secretary” case

Nov. 21  F. Monitoring and Evaluation

2. Staudt, “Evaluation Technique & Utilization” (pp. 109-114)
3. Anderson and Woodrow, pp. 92-94.
4. Oakley, pp. 253-254 (Box 34) and 263-266

Nov. 26  VII. International Assistance and the Global Context of Development

4. “An Alternative to Progress” (2001)

Dec. 3  Group Final Project: Preparation

Dec. 3  Written Individual Project due

Dec. 5,10,12  Individual Project Reports

Dec. 12  Written Group Final Project Due

Dec. 17  Group Final Project: Reports
(10:10-12:10)